

**JACKSON AREA COMPREHENSIVE TRANSPORTATION STUDY (JACTS)
POLICY COMMITTEE MEETING**

*Thursday, September 17, 2026 / 8:00 AM
Jackson County Tower Building / 5th Floor / 120 W. Michigan Ave., Jackson, MI 49201*

AGENDA

1. Call to Order / Introductions
2. Public Comment
3. Approve Minutes of the Policy Committee Meeting of August 20, 2026, and Receive the Minutes of the Technical Advisory Committee Meeting of August 12, 2026 (see enclosures) – **ACTION**
4. Agency Status Reports – **DISCUSSION**
 - City of Jackson (enclosed)
 - Jackson Area Transportation Authority (enclosed)
 - Jackson County Department of Transportation (enclosed)
 - Michigan Department of Transportation (enclosed)
 - Jackson County Airport-Reynolds Field (enclosed)
 - Accelerate Jackson County (<https://acceleratejacksoncounty.org>)
5. Approval of Amendments to the JACTS FY 2026–2029 Transportation Improvement Program (TIP) (see enclosure) – **ACTION**
 - City of Jackson (2)
 - Jackson County Department of Transportation (4)
 - Michigan Department of Transportation (5)
6. Approval of Travel Demand Model Socio-Economic Data (see enclosures) – **ACTION**
7. Other Business
8. Public Comment
9. Adjournment

MINUTES

JACTS POLICY COMMITTEE

Jackson County Tower Bldg.
120 W. Michigan Ave. – 5th Floor
Jackson, MI 49201

Thursday, August 20, 2026

Members Present: Hunter Causie, JATA (Alt.)
Pete Jancek, Blackman Charter Township (Vice-Chair)
Lane Masoud, MDOT – Statewide Planning
Mike Overton, JCDOT
Tim Pickett, City of Jackson
Mike Trudell, Summit Township
Margie Walz, R2PC Executive Committee
Troy White, JACTS TAC (Alt.)

Members Absent: Michael Brown, JATA
Cameron Carr, Jackson County Airport Board
Jonathan Greene, City of Jackson
David Herlein, Spring Arbor Township
Mike Jester, Leoni Township
Angela Kline, JACTS TAC
James Shotwell, Jackson Co. Board of Commissioners (Chair)
Dan Wymer, Napoleon Township
Juan Zapata, Jackson County Airport Board (Alt.)

Others Present: Tine Beagle, Public
Charlie Briner, JCDOT
Brett Gatz, Region 2 Planning Commission
Jacob Hurt, Region 2 Planning Commission
Kelby Wallace, MDOT – Jackson TSC

ITEM 1 **CALL TO ORDER**

Vice-Chair Jancek called the meeting to order at 8:01 a.m. A quorum was present.

ITEM 2 **PUBLIC COMMENT**

No public comments were received.

ITEM 3 **APPROVE MINUTES OF THE POLICY COMMITTEE MEETING OF JULY 16, 2026 AND RECEIVE THE TECHNICAL ADVISORY COMMITTEE MINUTES OF JULY 8, 2026**

A motion was made by Ms. Walz, supported by Mr. Pickett, to approve the Policy Committee meeting minutes of July 16, 2026, and receive the Technical Advisory Committee meeting minutes of July 8, 2026, as presented. The motion carried unanimously.

ITEM 4 **AGENCY STATUS REPORTS**

Project status updates were presented by the City of Jackson (Mr. White), Jackson Area Transportation Authority (Mr. Causie), Jackson County Department of Transportation (Mr. Briner), and Michigan Department of Transportation (Mr. Wallace).

ITEM 5 **APPROVAL OF AMENDMENTS TO THE JACTS FY 2026-2029 TRANSPORTATION IMPROVEMENT PROGRAM (TIP)**

The following amendments to the JACTS FY 2026-2029 Transportation Improvement Program (TIP) were presented to the committee:

FY	Job #/ Phase	Agency	Project Name	Project Description	Federal Budget	State Budget	Local Budget	Total Phase Cost	Amendment Type
2026	211703 CON	JCDOT	Horton Rd	Roundabout	\$265,918	\$0	\$29,547	\$295,465	Phase Abandoned
2027	213382 CON	MDOT	Regionwide	Pavement marking retro-reflectivity readings	\$5,184	\$576	\$0	\$40,000	Phase Budget
2027	226402 CON	MDOT	Regionwide	Application of permanent pavement markings	\$966,816	\$107,424	\$0	\$7,460,000	Phase Budget
2028	227027 CON	MDOT	Regionwide	Pavement marking retro-reflectivity readings	\$5,184	\$576	\$0	\$40,000	Phase Add
2028	227215 PE	MDOT	Regionwide	Application of permanent pavement markings	\$5,184	\$576	\$0	\$40,000	Phase Add
2028	227215 CON	MDOT	Regionwide	Application of permanent pavement markings	\$966,816	\$107,424	\$0	\$7,460,000	Phase Add

A motion was made by Mr. Trudell, supported by Ms. Walz, to approve the amendments to the JACTS FY 2026-2029 TIP as presented. The motion carried unanimously.

ITEM 6 **OTHER BUSINESS**

No other business was presented.

ITEM 7 **PUBLIC COMMENT**

Ms. Beagle said she has questions on if the Parnall Rd sidewalk will be extended to Rives Junction Rd.

ITEM 8 **ADJOURNMENT**

There being no further business, Vice-Chair Jancek adjourned the meeting at 8:15 a.m.

Brett Gatz, Recording Secretary
Region 2 Planning Commission

MINUTES

JACTS TECHNICAL ADVISORY COMMITTEE

Jackson City Hall
161 W. Michigan Ave. – 10th Floor
Jackson, MI 49201

Wednesday, August 12, 2026

Members Present: Charlie Briner, JCDOT
Hunter Causie, JATA
Brett Gatz, Region 2 Planning Commission
Angela Kline, JCDOT (Chair)
Mark Kloha, MDOT – Statewide Planning
Jack Ripstra, Local Government Representative
Kelby Wallace, MDOT – Jackson TSC
Troy White, City of Jackson (Vice-Chair)
Juan Zapata, Jackson County Airport

Members Absent: Robert Caldwell, JCDOT
Jeff Crow, City of Jackson
Tim Pickett, City of Jackson
Andrea Strach, MDOT – University Region

Others Present: Daniela Khavajian, MDOT – Urban Travel Analysis
Steve Kotecki, Ciorba Group

ITEM 1 **CALL TO ORDER**

Chair Kline called the meeting to order at 11:00 a.m. A quorum was present.

ITEM 2 **PUBLIC COMMENT**

No public comments were received.

ITEM 3 **APPROVE MINUTES OF THE TECHNICAL ADVISORY COMMITTEE MEETING OF JULY 8, 2026 AND RECEIVE THE POLICY COMMITTEE MINUTES OF JULY 16, 2026**

A motion was made by Mr. Briner, supported by Mr. Causie, to approve the Technical Advisory Committee meeting minutes of July 8, 2026, and receive the Policy Committee meeting minutes of July 16, 2026, as presented. The motion carried unanimously.

ITEM 4 **AGENCY STATUS REPORTS**

Project status updates were presented by the City of Jackson (Mr. White), Jackson Area Transportation Authority (Mr. Causie), Jackson County Department of Transportation (Mr. Briner), Michigan Department of Transportation (Mr. Wallace), and Jackson County Airport (Mr. Zapata).

ITEM 5**APPROVAL OF AMENDMENTS TO THE JACTS FY 2026-2029 TRANSPORTATION IMPROVEMENT PROGRAM (TIP)**

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2028	227215 CON	MDOT	Regionwide	Application of permanent pavement markings	\$966,816	\$107,424	\$0	\$7,460,000	Phase Add

A motion was made by Mr. Briner, supported by Mr. Causie, to approve the amendments to the JACTS FY 2026-2029 TIP. The motion carried unanimously.

ITEM 6**TRAVEL DEMAND MODEL SOCIO-ECONOMIC DATA**

Ms. Khavajian gave a presentation on collecting socio-economic data for the next travel demand model that will be used for the Jackson MPO.

ITEM 7**OTHER BUSINESS**

No other business was presented.

ITEM 8**PUBLIC COMMENT**

No public comments were received.

ITEM 9**ADJOURNMENT**

There being no further business, Chair Kline adjourned the meeting at 11:38 a.m.

Brett Gatz, Recording Secretary
Region 2 Planning Commission

To: JACTS Technical Advisory and Policy Committees
Date: September 1, 2026
From: Troy R. White, P.E.
Subject: TIP Project Status

2025

220138 Martin Luther King Jr. Dr.: South St to Morrell (MLK Corridor RAISE Grant): Reconstruct roadway with reduction from three lanes to two lanes with parking on both sides and multi-use path on west side. Consulting engineering by Hubble, Roth & Clark (HRC). Contractor is Bailey Excavating. Phase 1 (High to Morrell) is substantially complete. Phase 2 (South to High) construction commenced March 2026. Sanitary sewer and water main construction is substantially complete. Current focus is transmission main construction and concrete items.

2026

216645 Ganson Street, Elm to east City Limits: Mill and resurface pavement with ramp upgrades and sidewalk and curb repairs as needed. Consulting engineering by Hubble, Roth & Clark (HRC). Contractor is Reith-Riley. **Paving complete. Punchlist items remain. This project will be removed from the October 2026 report.**

2027

224332 Morrell Street, Brown to Bowen: Full-depth pavement reconstruction with ramp upgrades and sidewalk and curb repairs as needed. Bundled with 224335 below. Consulting engineering by Hubble, Roth & Clark (HRC). 01-07-27 letting is the goal. **Lead service lines replaced. Grade inspection held on 08-31-26.**

224335 Morrell Street Signal at Fourth: traffic signal modernization. Bundled with 224332 above.

224847 Eastside Commerce Corridor: Project includes: 1) street reconstruction on Washington (Cooper to Elm), 2) traffic signal modernization at Elm and Page and 3) pavement milling and resurfacing on Elm (Washington to Page) and on Page Ave (Elm to City Limits). Consulting engineering by Hubble, Roth & Clark (HRC). Grade Inspection held 07-23-26. The project is currently scheduled for December 2026 letting. **FHWA/MDOT LAP three-party agreement review by BUILD Program Office is ongoing.**

225627 Ganson Street Corridor Safety Enhancements: Traffic signal modernization at Ganson-Waterloo and signing and pavement markings. Consulting engineering by Hubble, Roth & Clark (HRC). NEPA and Section 106 documents have been submitted. Construction: April 17, 2027 - September 15, 2027 (open to traffic July 14). **Grade inspection held on 09-01-26.**

2028

224336 Morrell Street, Bowen to West Avenue: Full-depth pavement reconstruction with ramp upgrades and sidewalk and curb repairs as needed. Engineering contract has been awarded to Hubble, Roth & Clark (HRC). Design is in progress.

2029

226955 Blackstone Street & Lansing Avenue, VanBuren to north City Limits: Mill and resurface pavement with ramp upgrades and sidewalk and curb repairs as needed.

226956 Wisner Street, Ganson to North: Mill and resurface pavement with ramp upgrades and sidewalk and curb repairs as needed.

JACTS TRANSPORTATION IMPROVEMENT PROGRAM (TIP) PROJECT REPORT

September 2026

- Project(s) Status
 - a. **Job #216539 (MI-2026-001-00/)**
Bus Shelter(s) Rehab/Replacement
- Selected Brasco for 15 replacement Shelters across the City; Awaiting Delivery
 - b. **Job #216538 (MI-2026-001-00/)**
Transfer Center Rehabilitation Project
- Selected Armstrong Building Services (Anticipated to be complete by end of 2026)
 - c. **Job #220815 (MI-2026-001-00/)**
FY23 & FY24 CRP Funds Minivan Replacements
Anticipated Early September 2026 RFQ(s)
 - d. **Job #212963 (MI-2022-046-01-P3 / 25-2022-046-P3-1)**
Parking Lot Lights, Drive On Lift Rehab
Anticipated Early September 2026 RFQ(s)
 - e. **Job #213005 (MI-2022-046-01-P3 / 25-2022-046-P3-2)**
Bus Storage Flooring Rehab
Anticipated Early September 2026 RFQ.
 - f. **Job #216492 (MI-2026-001-00/)**
FY24 STBG/RTF Van Purchase
Anticipated Early September 2026 RFQ.

g. **Job #226968 ()**

FY25 FTA-No-Low 2 Hybrid Buses

Awaiting FTA Award from MDOT to begin Cooperative Agreement with the State of Washington Contract

Transportation Type (Fixed Route/On-Demand)	Previous Month Ridership (May)	Current Month Ridership (June)	Monthly Change %
Fixed-Route Buses	24,324	22,968	-5.57%
Reserve-A-Ride	1,944	1,867	-3.96%
Rides-To-Wellness	578	526	-9.00%



Memorandum

Date: September 1, 2026

To: Mr. Brett Gatz
Region 2 Planning Commission

From: Angela N. Kline, PE, CPM
Managing Director

Charles W. Briner, PE
Director of Engineering

RE: September JACTS Update

We would like to provide the following update regarding our projects that are on the Transportation Improvement Program (TIP) for FY 2025 and 2026.

Fiscal Year 2025

JN 220301 Airport Road

Project Limits: Airport Road from Argyle Street to Springport Road

Project Descriptions: 1.10 mi of hot mix asphalt cold milling, resurfacing and widening, concrete pathway and sidewalk ramps, traffic signal upgrades at Argyle and Boardman and pavement markings.

Michigan Paving is the primary contractor; new signals at Boardman and Argyle Road is now live. All paving is complete with pavement markings and slope restoration scheduled for later this month.

MDOT Local Bridge Program

JN 218257 Trist Road Bridge

Concrete abutments are complete, working on backfilling the structure with sand and riprap. Beams are scheduled for mid September

HRRR & HSIP Funding – MDOT Safety Grant Projects

JN 219895/220179 Safety Improvement Project

Project Limits:

South Jackson Tree Removal from Vicary Road to Kimmel Road

Ackerson Lake Rd & Hart Road Intersection improvement

Alpine is the primary contractor; All trees have been removed. All work is complete, pavement markings completed in August.

Fiscal Year 2026

Two Springport Road Bridges (Near Minard Park)

Bridge design complete and waiting for EGLE permit, coordination with EGLE dam safety is resulting in additional review.

MDOT Local Bridge Program

JN 220686 Albion Road Bridge

Concrete deck and sidewalks are complete. Paving road is scheduled for mid to late September.

STUL (Urban) Federal Aid Projects

JN 21655 Urban Paving (Mill, Wedge and Overlay)

Shirley Drive – Parnall Road to Lansing Avenue

East Ganson Street – City Limits to East Michigan Avenue

South Portage Road – Lee Road to East Michigan Avenue

Wildwood Avenue – Ganson Street to City Limits

Project was awarded to Michigan Paving and scheduled to start work in September

JN 216636 Signal Modernization Project at Page/Watts and at Page/Falahee

Final package submitted to MDOT and scheduled for an October letting.

STL (Rural) Federal Aid Projects

JN 216545 and 226529 - 2026 Preventative Maintenance Project (Wedge and Chip Seal)

*East Avenue - Austin Road to Cady Road (226529) – **Paving Complete***

East Michigan Avenue - Portage Road to Wolf Lake Road

Maple Grove Road - Lansing Avenue to Cooper Road

*Minard Road - Springport Road to M-50 – **Paving Complete***

*Wooster Road - Seymour Road to Coon Hill Road – **Paving Complete***

*Watkins Road - Wellwood Road to Cash Road – **Paving Complete***

*Wellwood Road - M-124 to Watkins Road – **Paving Complete***

*Antcliff Road - M-124 to Case Road – **Paving Complete***

Project was awarded to Michigan Paving. Wedging is scheduled to be completed this year. Chip seal will be completed in 2027.

JN 225047, 225048, 225049 & 225050 Force Account Projects (Wedge and Chip Seal)

Francisco Road - Michigan Avenue to Reiman Road

Clear Lake Road - Reiman Road to I-94

Main Street - Waterloo-Munith Road to M-106

Mill Road – Austin Road to Case Road

Landon Road – County Line to Springport Limits

Phal Road – Wolf Lake road to Norvell Road

Sargent /Brills Lake Road – I-94 to Seymour Road

MDOT contracts were taken to the July Board Meeting. Paving will be completed in 2026 with chip seal scheduled for 2027.

HRRR & HSIP Funding – MDOT Safety Grant Projects

JN 221982 Austin Rd, Crawford Rd, Erie Rd, Rives Eaton Rd and Vicary Rd Tree Removal

Final package submitted to MDOT and currently scheduled for an October letting.

MDOT Safe Routes To School Program

JN 221527 Safe Routes to School (SRTS): Brooklyn and Columbia Schools

Final plans and bid documents submitted to MDOT in August for a December Letting.



GRETCHEN WHITMER
GOVERNOR

STATE OF MICHIGAN
DEPARTMENT OF TRANSPORTATION
JACKSON TRANSPORTATION SERVICE CENTER

BRADLEY C. WIEFERICH, P.E.
DIRECTOR

September 1, 2026

Construction:

Cooper Street (M-106) bridge replacement in downtown Jackson south of train station and Louis Glick (I-94BL) deck replacement near Mechanic Street – Sidewalk and road approaches are being poured. Curb and railing will be constructed next. The open to traffic date is mid-October.

M-99 in the Village of Springport – Road rehabilitation and drainage improvements. Asphalt paving is underway on the west end of the project. Sewer and watermain installation are underway. Due to utility delays, major work will be moved into 2027.

US-127 (Henry to near Ingham Co Line) – Maintenance resurfacing and bridge repairs at Grand River and Territorial Road bridges. Resurfacing and shoulder work remains to be completed.

M-50 from Napoleon Road to Stoney Lake Creek – Preventative Maintenance – HMA resurfacing. Work is substantially complete.

I-94 bridges over US-127/West Ave. and over the Grand River – Bridge maintenance – Epoxy overlay and seal joints. Work is substantially complete.

US-127 Southbound ramp at Springport Road – Safety project. Signal replacement. Late summer 2026 construction.

All trunkline routes in Jackson County – Longitudinal pavement markings.

Various trunkline routes in Jackson County – HMA crack treatment on I-94BL and US-127.

WB I-94 at SB US-127 – Install new cantilever sign. Work will begin in late 2026.

Design:

M-60 from I-94 to the Calhoun County Line – Preventative maintenance chip seal with fog. Also includes shoulder paving. 2027 construction.

West Ave (US-127BR/M-50) from North Street to Boardman Road – Preventative maintenance resurfacing. 2027 construction.

M-99 from Calhoun Co Line to South St. – Preventative maintenance chip seal with fog. 2027 construction.

M-124 from M-50 to US-12 – Preventative maintenance chip seal with fog. 2027 construction.

Cooper Street (M-106) from Michigan Ave to Ganson Street and from 3rd St. to Chanter Road. – Preventative maintenance resurfacing and sidewalk ramps. 2027 construction.



GRETCHEN WHITMER
GOVERNOR

STATE OF MICHIGAN
DEPARTMENT OF TRANSPORTATION
JACKSON TRANSPORTATION SERVICE CENTER

BRADLEY C. WIEFERICH, P.E.
DIRECTOR

I-94 BL/E. Michigan Ave (Dwight to US-127) – Full reconstruction of the roadway. 2028 Construction.

M-106 culvert replacement at Plum Orchard Creek, near Mt. Hope Hwy. – Culvert replacement. 2028 Construction.



Jackson County Airport – Reynolds Field

Flying Jackson Forward!

Juan C. Zapata, Airport Manager

JACTS Airport Update September 2026

- Terminal building rehabilitation project almost completed. Working on punch list items.
- Tree removal on runway 32 approach completed.
- Work on Aviation maintenance school is ongoing. Awaiting for FAA certification inspection date. Planned start date for classes September 2027.

Jackson Area Comprehensive Transportation Study

FY 2026-2029 Transportation Improvement Program

September 2026 Amendments

Fiscal Year	Job Number	Responsible Agency	Project Name	Limits	Length	Primary Work Type	Project Description	Phase	Federal Fund Source	Federal Budget	State Budget	Local Budget	Total Phase Cost	Total Job Cost	Amendment Type
2027	224332	City of Jackson	W Morrell Street	from Brown St to Bowen St	0.314	Reconstruction	Reconstruction	CON	STUL	\$879,200	\$0	\$1,041,800	\$1,921,000	\$1,921,000	Phase Budget
2028	224336	City of Jackson	Morrell Street	from Bowen St to West Ave	0.188	Reconstruction	Reconstruction	CON	STUL	\$532,000	\$0	\$630,000	\$1,162,000	\$1,162,000	Phase Budget
2028	227447	Jackson County	Countywide	Various Locations - Jackson County	0.000	Traffic Safety	Horizontal curve signing	CON	HSIP	\$315,990	\$0	\$35,110	\$351,100	\$438,875	Phase Add
2028	227466	Jackson County	Countywide	Various Locations - Jackson County	5.687	Traffic Safety	Tree removals, signing and pavement markings	CON	HRRR	\$664,595	\$0	\$73,844	\$738,439	\$923,049	Phase Add
2028	227468	Jackson County	Dixon Rd and Howard Rd	Dixon Rd (Blackman to Maple Lane) and Howard Rd (Watson to Pulaski)	3.666	Traffic Safety	Tree removals, signing and pavement markings	CON	HRRR	\$366,630	\$0	\$40,737	\$407,367	\$509,209	Phase Add
2028	227473	Jackson County	Carter Rd	Carter Rd (Teft Rd to Moscow Rd)	1.542	Traffic Safety	Tree removals, signing and pavement markings	CON	HSIP	\$131,370	\$0	\$14,597	\$145,967	\$182,459	Phase Add
2027	217614	MDOT	M-106	Michigan Avenue to Porter Street in the City of Jackson	1.400	Road Capital Preventive Maintenance	HMA cold milling with single course HMA overlay w/ ADA ramp upgrades	CON	ST	\$656,438	\$145,564	\$0	\$802,000	\$907,000	Construction Length
2027	227495	MDOT	M-50	600ft west to 275ft south of the Brooklyn Rd / Austin Rd / West St intersection	0.170	Traffic Safety	Intersection improvement including new signal and sidewalk	PE	ST	\$327,400	\$72,600	\$0	\$400,000	\$2,293,487	Phase Add
2028	227495	MDOT	M-50	600ft west to 275ft south of the Brooklyn Rd / Austin Rd / West St intersection	0.170	Traffic Safety	Intersection improvement including new signal and sidewalk	ROW	ST	\$122,775	\$27,225	\$0	\$150,000	\$2,293,487	Phase Add
2028	227495	MDOT	M-50	600ft west to 275ft south of the Brooklyn Rd / Austin Rd / West St intersection	0.170	Traffic Safety	Intersection improvement including new signal and sidewalk	UTL	ST	\$8,185	\$1,815	\$0	\$10,000	\$2,293,487	Phase Add

2029	227495	MDOT	M-50	600ft west to 275ft south of the Brooklyn Rd / Austin Rd / West St intersection	0.170	Traffic Safety	Intersection improvement including new signal and sidewalk	CON	ST	\$1,418,859	\$314,628	\$0	\$1,733,487	\$2,293,487	Phase Add
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TO: JACTS TAC and Policy Committee Members

FROM: Brett Gatz, Planner

RE: Socio-Economic Forecasts for the 2055 LRTP Transportation Demand Model (TDM)

DATE: September 2, 2026

R2PC staff is seeking approval of the 2024 baseline data of households, employment, and population, as presented. The baseline data found in the following tables will be used to create travel demand forecasts for the 2055 JACTS Long Range Transportation Plan (LRTP). This data has been distributed to the City of Jackson and all villages and townships within the Jackson MPO to check its accuracy. No corrections were received by any of these municipalities.

Thank you,

Brett Gatz

Jurisdiction	PopTot_2020 Census (FYI)	PopTot_2024 (For REVIEW)	PopGQ_2020 Census (FYI)	PopGQ_2024 (For REVIEW)	PopNGQ_2020 Census (FYI)	PopNGQ_2024 (For REVIEW)	HHTot_2020 Census (FYI)	HHTot_2024 (For REVIEW)	HuOcc_2020 Census (FYI)	HHOcc_2024 (For REVIEW)	HHVac_2020 Census (FYI)	HHVac_2024 (For REVIEW)
Blackman Twp Total	25642	25607	6,361	6,357	19,281	19,250	9,367	9,375	8699	8691	668	684
Brooklyn Total	1313	1,319	68	68	1,245	1,251	686	660	606	588	80	72
Columbia Twp Total	6080	6114	0	0	6,080	6,114	3,369	3,247	2585	2512	784	735
Concord Total	1085	1,080	0	0	1,085	1,080	474	468	433	424	41	44
Concord Twp Total	1670	1660	8	8	1,662	1,652	679	669	629	616	50	53
Grass Lake Total	1105	1,125	0	0	1,105	1,125	510	517	472	495	38	22
Grass Lake Twp Total	4964	5053	17	17	4,947	5,036	2,065	2,097	1883	1969	182	128
Hanover Total	472	472	0	0	472	472	181	171	158	152	23	19
Hanover Twp Total	3190	3196	0	0	3,190	3,196	1,435	1,350	1267	1219	168	131
Henrietta Twp Total	4673	4680	0	0	4,673	4,680	2065	1977	1900	1796	165	181
Jackson Total	31309	31,058	697	697	30,612	30,361	14163	14,835	12723	13274	1,440	1,561
Leoni Twp Total	13847	13794	160	160	13,687	13,634	6,045	5,919	5649	5544	396	375
Liberty Twp Total	3059	3065	0	0	3,059	3,065	1,351	1,267	1236	1163	115	104
Napoleon Twp Total	6788	6756	0	0	6,788	6,756	3,102	3,209	2805	2704	297	505
Norvell Twp Total	2800	2800	2	2	2,798	2,798	1,760	1,725	1232	1266	528	459
Parma Total	780	775	19	19	761	756	290	286	258	245	32	41
Parma Twp Total	2434	2418	12	12	2,422	2,406	1,001	1,027	948	920	53	107
Pulaski Twp Total	1883	1878	0	0	1,883	1,878	821	855	736	782	85	73
Rives Twp Total	4750	4,780	12	12	4,738	4,768	1835	1,878	1720	1742	115	136
Sandstone Twp Total	3381	3359	67	67	3,314	3,292	1,348	1,302	1295	1272	53	30
Spring Arbor Twp Total	8530	8502	1,253	1,253	7,277	7,249	3,092	2,853	2862	2615	230	238
Springport Total	776	773	0	0	776	773	339	335	317	306	22	29
Springport Twp Total	1366	1,362	0	0	1,366	1,362	551	543	484	466	67	77
Summit Twp Total	22920	22817	562	562	22,358	22,255	10,041	10,503	9464	9711	577	792
Tompkins Twp Total	2618	2,631	0	0	2,618	2,631	1087	1,077	1025	1001	62	76
Waterloo Twp Total	2931	2967	0	0	2,931	2,967	1,368	1,417	1177	1254	191	163
Total	160366	160041	9238	9234	151128	150807	69025	69562	62563	62727	6462	6835

Jurisdiction	Retail Employment	Service Employment	Other Employment	Total Employment
Blackman Twp	2960	5172	6914	15046
Brooklyn	199	732	260	1191
Columbia Twp	278	632	569	1479
Concord	66	252	181	499
Concord Twp	30	39	120	189
Grass Lake	50	221	136	407
Grass Lake Twp	56	424	891	1371
Hanover	20	56	71	147
Hanover Twp	41	287	237	565
Henrietta Twp	56	118	250	424
Jackson	2513	14015	9978	26506
Leoni Twp	1043	2178	2304	5525
Liberty Twp	100	140	203	443
Napoleon Twp	105	889	879	1873
Norvell Twp	17	145	94	256
Parma	16	125	58	199
Parma Twp	38	78	212	328
Pulaski Twp	15	46	97	158
Rives Twp	37	154	224	415
Sandstone Twp	51	266	1383	1700
Spring Arbor Twp	118	1293	588	1999
Springport	18	162	126	306
Springport Twp	8	26	78	112
Summit Twp	671	4600	2315	7586
Tompkins Twp	19	44	134	197
Waterloo Twp	44	163	187	394
Grand Total	8569	32257	28489	69315